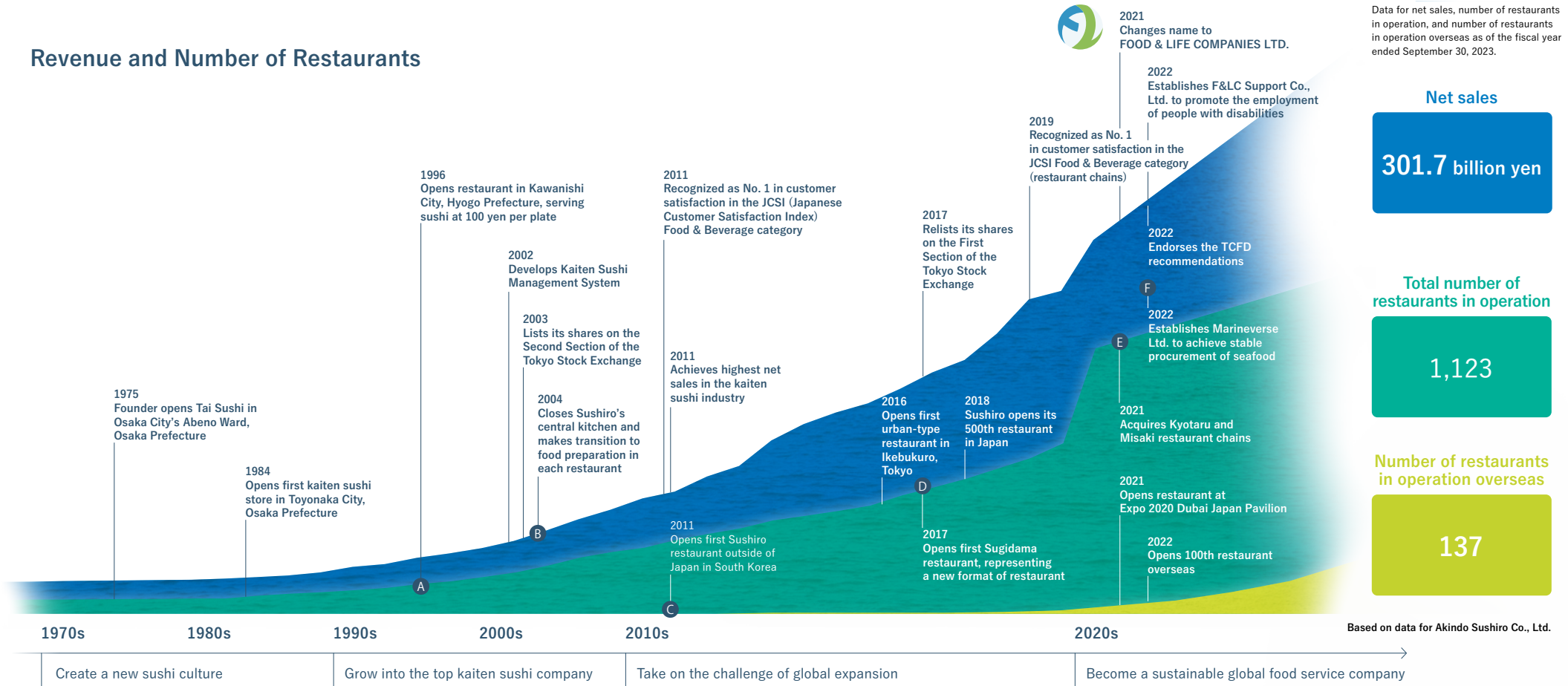


Revenue and Number of Restaurants



Data for net sales, number of restaurants in operation, and number of restaurants in operation overseas as of the fiscal year ended September 30, 2023.

TOPICS

A 1996
Opens restaurant in Kawanishi City, Hyogo Prefecture, serving sushi at 100 yen per plate

B 2004
Closes Sushiro's central kitchen and makes a transition to food preparation in each restaurant

C 2011
Opens first Sushiro restaurant outside of Japan in South Korea

D 2017
Opens first Sugidama restaurant, representing a new format of restaurant

E 2021
Acquires Kyotaru and Misaki restaurant chains

F 2022
Establishes Marineverse Ltd. to achieve stable procurement of seafood