

Revenue YoY% (Japan Sushiro)

| FY2026 | Oct | Nov | Dec | Jan | Feb | Mar | 1H | Apr | May | Jun | Jul | Aug | Sep | 2H | FY |
|-----------------------------|--------|--------|--------|--------|--------|--------|--------|-----|-----|-----|-----|-----|-----|----|----|
| All-Store Revenue | 113.6% | 112.7% | 113.8% | 108.8% | 115.4% | 107.9% | 111.8% | | | | | | | | |
| LFL Revenue | 110.2% | 109.4% | 111.0% | 106.2% | 112.4% | 105.4% | 109.0% | | | | | | | | |
| LFL Customer Count | 103.3% | 102.6% | 104.2% | 101.3% | 105.3% | 101.4% | 102.9% | | | | | | | | |
| LFL Average Customer Ticket | 106.7% | 106.7% | 106.6% | 104.8% | 106.8% | 104.0% | 105.8% | | | | | | | | |

Note 1. The figures above are of the stores operated under Sushiro brand and located in Japan, and LFL figures are of the stores in Japan that are in the 15th month of operation or longer.

Store Count (Group Total)

| FY2026 | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep |
|--|-------|-------|-------|-------|-------|-------|-----|-----|-----|-----|-----|-----|
| Japan (Sushiro, Sugidama, Kyotaru, Misaki) | 953 | 954 | 957 | 951 | 947 | 942 | | | | | | |
| Overseas (Sushiro, Sugidama) | 239 | 246 | 255 | 264 | 270 | 279 | | | | | | |
| Other (Brand-test stores, etc.) | 13 | 13 | 13 | 12 | 12 | 10 | | | | | | |
| Total | 1,205 | 1,213 | 1,225 | 1,227 | 1,229 | 1,231 | | | | | | |

Japan Sushiro

In March, we maintained the positive momentum from the previous month, resulting in a steady performance. Although the calendar was slightly unfavorable with one fewer weekend/holiday compared to the same month last year, the variable temperatures of early to mid-month gave way to warm, pleasant weather in late March, pleasantly suited for the spring holiday season.

Amidst these favorable conditions, we ran promotions under the theme of 'Mastering the Art of Sushi!'. Driven by our hope to have customers enjoy tasty sushi at great value, we offered a product lineup including 'Jumbo Toro Salmon' (from 110 yen incl. tax), 'Fresh Red Sea Bream' (from 150 yen incl. tax), 'Medium Fatty Bluefin Tuna' (from 110 yen incl. tax), as well as 'Large-Cut Squid' and 'Jumbo Shrimp' (each from 120 yen incl. tax). Additionally, 'Sushiro Café team introduced a strawberry dessert series, adding a vibrant touch of spring to the dining experience. To further enhance the fun of dining at Sushiro, we launched the second installment of our popular IP collaboration, 'All Together at Sushiro! SUNSUN & Friends,' featuring characters that were highly well-received during their first appearance in November 2024. This campaign ran from Tuesday, March 3, to Sunday, March 29, 2026, and was met with a positive response from many customers.

As results, March LFLs were 105.4% for Revenue, 101.4% for Customer Count, and 104.0% for Average Customer Ticket.