

Revenue YoY% (Japan Sushiro)

FY2026	Oct	Nov	Dec	Jan	Feb	Mar	1H	Apr	May	Jun	Jul	Aug	Sep	2H	FY
All-Store Revenue	113.6%	112.7%	113.8%	108.8%	115.4%	107.9%	111.8%	108.3%							
LFL Revenue	110.2%	109.4%	111.0%	106.2%	112.4%	105.4%	109.0%	106.1%							
LFL Customer Count	103.3%	102.6%	104.2%	101.3%	105.3%	101.4%	102.9%	103.1%							
LFL Average Customer Ticket	106.7%	106.7%	106.6%	104.8%	106.8%	104.0%	105.8%	102.9%							

Note 1. The figures above are of the stores operated under Sushiro brand and located in Japan, and LFL figures are of the stores in Japan that are in the 15th month of operation or longer.

Store Count (Group Total)

FY2026	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
Japan (Sushiro, Sugidama, Kyotaru, Misaki)	953	954	957	951	947	942	940					
Overseas (Sushiro, Sugidama)	239	246	255	264	270	279	289					
Other (Brand-test stores, etc.)	13	13	13	12	12	10	9					
Total	1,205	1,213	1,225	1,227	1,229	1,231	1,238					

Japan Sushiro

In April, the strong momentum from the previous month continued, resulting in steady performance. The number of weekends and public holidays remained the same as the previous year; therefore, there was no impact from calendar (day-of-the-week) factors. Regarding promotional initiatives, Japan Sushiro launched the "Kyushu Delicious Foods Festival" on Wednesday, April 8, showcasing the rich culinary appeal of various regions across Kyushu region. By offering a wide variety of fresh toppings sourced from Kyushu region and side dishes that recreated local specialties, we provided many customers with the opportunity to enjoy the seasonal flavors of the region. Additionally, ahead of the Golden Week holidays - a period when gatherings with family and friends increase – Japan Sushiro aimed to provide delicious sushi at affordable prices. To this end, starting Wednesday, April 22, Japan Sushiro locations nationwide offered premium items such as "Otoro (Super Fatty Tuna)" and "Two Pieces of Fresh Red Shrimp" at a special price starting from 110 yen (tax included). This initiative received strong support from a large number of customers. Furthermore, as part of our IP collaborations designed to enhance the dining experience, Japan Sushiro launched a partnership with the popular battle action series "Bungo Stray Dogs" on Wednesday, April 1. The campaign, which leveraged the unique world of the series, was well received by a wide range of customer demographics. As results, April LFLs were 106.1% for Revenue, 103.1% for Customer Count, and 102.9% for Average Customer Ticket.