

Revenue YoY% (Japan Sushiro)

FY2026	Oct	Nov	Dec	Jan	Feb	Mar	1H	Apr	May	Jun	Jul	Aug	Sep	2H	FY
All-Store Revenue	113.6%	112.7%	113.8%	108.8%	115.4%	107.9%	111.8%	108.3%	112.7%						
LFL Revenue	110.2%	109.4%	111.0%	106.2%	112.4%	105.4%	109.0%	106.1%	110.5%						
LFL Customer Count	103.3%	102.6%	104.2%	101.3%	105.3%	101.4%	102.9%	103.1%	107.7%						
LFL Average Customer Ticket	106.7%	106.7%	106.6%	104.8%	106.8%	104.0%	105.8%	102.9%	102.6%						

Note 1. The figures above are of the stores operated under Sushiro brand and located in Japan, and LFL figures are of the stores in Japan that are in the 15th month of operation or longer.

Store Count (Group Total)

FY2026	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
Japan (Sushiro, Sugidama, Kyotaru, Misaki)	953	954	957	951	947	942	940	941				
Overseas (Sushiro, Sugidama)	239	246	255	264	270	279	289	296				
Other (Brand-test stores, etc.)	13	13	13	12	12	10	9	9				
Total	1,205	1,213	1,225	1,227	1,229	1,231	1,238	1,246				

Japan Sushiro

In May, the strong momentum from the previous month continued, resulting in steady performance. Regarding calendar factors, the number of weekends/ holidays was 13 days, an increase of 2 days compared to the 11 days in May of the previous year, positively impacting the performance. Japan Sushiro implemented a two-day closure of all domestic locations during the week following Golden Week (May 12 (Tue) and May 13 (Wed)), aiming to promote work-style reform and refreshing our employees. However, since this closure was also implemented during the same period last year, there was no impact on the year-on-year performance variance. Despite these headwinds, which also included a weather-related negative impact from high rainfall nationwide from mid-to-late May, the robust momentum from April provided strong underlying support for the business performance. As for PR/Campaign initiatives, Japan Sushiro aimed to provide tasty sushi at affordable prices, bringing to life our mission to have our customers enjoy sushi to their hearts' content at great value. To this end, we offered items such as "Chutoro (Premium Medium Fatty Tuna)," which usually retails for a price starting from 180 yen (tax included), at a special price starting from 110 yen (tax included). From late April through the end of May, Japan Sushiro rolled out "The Golden Dish," our second collaboration with the space fantasy RPG "Honkai: Star Rail," which boasts a massive global fan base. Concurrently, from Wednesday, May 20, exciting new items supervised by Ryuji, a culinary researcher with over 11.3 million total followers across social media, and Hiroki Yasumoto, a popular voice actor, were introduced to the menu. These initiatives were very well-received by our customers. As a result of these successful initiatives, like-for-like performance for May was as follows: Revenue 110.5% Customer Count 107.7% Average Ticket 102.6%.