

Revenue YoY% (Japan Sushiro)

FY2026	Oct	Nov	Dec	Jan	Feb	Mar	1H	Apr	May	Jun	Jul	Aug	Sep	2H	FY
All-Store Revenue	113.6%	112.7%	113.8%	108.8%	115.4%	107.9%	111.8%	108.3%	112.7%	102.7%					
LFL Revenue	110.2%	109.4%	111.0%	106.2%	112.4%	105.4%	109.0%	106.1%	110.5%	100.4%					
LFL Customer Count	103.3%	102.6%	104.2%	101.3%	105.3%	101.4%	102.9%	103.1%	107.7%	95.5%					
LFL Average Customer Ticket	106.7%	106.7%	106.6%	104.8%	106.8%	104.0%	105.8%	102.9%	102.6%	105.2%					

Note 1. The figures above are of the stores operated under Sushiro brand and located in Japan, and LFL figures are of the stores in Japan that are in the 15th month of operation or longer.

Store Count (Group Total)

FY2026	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
Japan (Sushiro, Sugidama, Kyotaru, Misaki)	953	954	957	951	947	942	940	941	945			
Overseas (Sushiro, Sugidama)	239	246	255	264	270	279	289	296	310			
Other (Brand-test stores, etc.)	13	13	13	12	12	10	9	9	8			
Total	1,205	1,213	1,225	1,227	1,229	1,231	1,238	1,246	1,263			

Japan Sushiro

[The Number of Weekend Days / Holidays]

June 2026 8 days

June 2025 9 days

(Diff. -1 day)

As for the calendar, the number of weekend days and holidays was one day fewer (one Sunday fewer) than the same month last year, which acted as a disadvantage for June results. Additionally, there were negative weather impacts, with some regions hit by heavy rains particularly on weekends late in the month due to typhoons (including Typhoons No. 6 and No. 8) and weather fronts. Furthermore, the performance in June of the previous year had significantly expanded due to the positive impact of media (TV) exposure, resulting in a high hurdle (high baseline) for year-on-year comparison. Despite these multiple negative factors, there was no change in the underlying momentum (fundamental business strength) of Japan Sushiro, and steady progress throughout the month supported its overall performance.

Regarding promotional initiatives, Japan Sushiro held its annual "Sushiro Day," which was well-received by customers. "Sushiro Day – Round One" (June 3 to 14) featured "Double-Up Toro (Fatty Tuna)" (from 180 yen incl. tax) and "Ikura Wrap (Salmon Roe)" (from 110 yen incl. tax). And, "Sushiro Day – Round Two" featured "Double-Cut Grilled Unagi (Eel) Kabayaki" (from 180 yen incl. tax) and "Jumbo Toro Salmon" (from 110 yen incl. tax). Through these campaigns, Japan Sushiro reflected its commitment to offering delicious sushi at affordable prices so that customers could eat to their heart's content. Furthermore, starting June 24, Japan Sushiro launched its first-ever collaboration with the highly popular urban fantasy action RPG Zenless Zone Zero, driving initiatives to enhance the excitement and joy of the dining experience at Sushiro.

As a result, like-for-like performance for June was as follows: Revenue 100.4% Customer Count 95.5% Average Ticket 105.2%.