

Revenue YoY% (Japan Sushiro)

FY2026	Oct	Nov	Dec	Jan	Feb	Mar	1H	Apr	May	Jun	Jul	Aug	Sep	2H	FY
All-Store Revenue	113.6%	112.7%	113.8%	108.8%	115.4%	107.9%	111.8%	108.3%	112.7%	102.7%	110.3%	111.8%			
LFL Revenue	110.2%	109.4%	111.0%	106.2%	112.4%	105.4%	109.0%	106.1%	110.5%	100.4%	107.7%	109.6%			
LFL Customer Count	103.3%	102.6%	104.2%	101.3%	105.3%	101.4%	102.9%	103.1%	107.7%	95.5%	103.7%	102.7%			
LFL Average Customer Ticket	106.7%	106.7%	106.6%	104.8%	106.8%	104.0%	105.8%	102.9%	102.6%	105.2%	103.9%	106.7%			

Note 1. The figures above are of the stores operated under Sushiro brand and located in Japan, and LFL figures are of the stores in Japan that are in the 15th month of operation or longer.

Store Count (Group Total)

FY2026	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
Japan (Sushiro, Sugidama, Kyotaru, Misaki)	953	954	957	951	947	942	940	941	945	945	943	
Overseas (Sushiro, Sugidama)	239	246	255	264	270	279	289	296	310	321	331	
Other (Brand-test stores, etc.)	13	13	13	12	12	10	9	9	8	8	9	
Total	1,205	1,213	1,225	1,227	1,229	1,231	1,238	1,246	1,263	1,274	1,283	

Japan Sushiro

[The Number of Weekend Days / Holidays]

August 2026 11days

August 2025 11days

(Diff. ±0 day)

The Japan Sushiro business maintained strong momentum, supported by solid performance throughout the month. Key factors compared to the same month of the previous year were as follow. [Calendar] There was no impact as the number of weekends and holidays remained unchanged at 11 days. [Weather] While extreme heat deterred outings in the previous year, this year saw typhoon approaches and localized torrential downpours. Though the underlying weather factors differed, both generated a certain degree of negative pressure on customer count, leading us to assess that the overall level of impact remained largely equivalent year-on-year. [Promotions] To ensure our customers enjoyed satisfying meals at great value this summer, Japan Sushiro offered "Super Fatty Tuna" with its melt-in-your-mouth richness, and "Jumbo Melty Salmon" starting at 110 yen (tax included). In addition, our first-ever collaboration with Sanrio's globally beloved character "Hello Kitty," known for her "kawaii" charm, as well as a novel partnership with Toyota Motor's "GAZOO Racing" (which has conducted various campaigns to foster children's affinity for motorsports and sports cars) were both extremely well received by customers.

As a results, like-for-like performance for August was; Revenue 109.6%, Customer Count 102.7%, and Average Ticket 106.7%.