

◆FY2024 Stores

November5,2024

FOOD & LIFE COMPANIES LTD. [3563]

| Category     | Brand                                                      | Area           | Oct   | Nov  | Dec  | Jan  | Feb  | Mar  | Apr  | May  | Jun  | Jul  | Aug  | Sep  |    |
|--------------|------------------------------------------------------------|----------------|-------|------|------|------|------|------|------|------|------|------|------|------|----|
| Restaurant   | Sushiro                                                    | Japan          | 639   | 639  | 638  | 638  | 639  | 639  | 642  | 642  | 644  | 644  | 645  | 646  |    |
|              |                                                            | Korea          | 9     | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 10 |
|              |                                                            | Taiwan         | 38    | 38   | 39   | 39   | 39   | 40   | 42   | 42   | 42   | 42   | 43   | 44   | 46 |
|              |                                                            | Hong Kong      | 25    | 25   | 27   | 27   | 28   | 28   | 29   | 29   | 29   | 29   | 30   | 30   | 32 |
|              |                                                            | Singapore      | 9     | 9    | 9    | 9    | 9    | 9    | 10   | 10   | 10   | 10   | 11   | 12   | 12 |
|              |                                                            | Thailand       | 18    | 18   | 19   | 20   | 21   | 22   | 22   | 23   | 25   | 25   | 25   | 25   | 26 |
|              |                                                            | Mainland China | 35    | 36   | 39   | 39   | 40   | 40   | 40   | 41   | 42   | 43   | 45   | 44   |    |
|              |                                                            | Indonesia      | 0     | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 2    | 2    | 3    | 4  |
|              | Sugidama                                                   | Japan          | 80    | 80   | 80   | 81   | 81   | 81   | 80   | 82   | 82   | 83   | 84   | 87   |    |
|              |                                                            | Overseas       | 4     | 4    | 4    | 4    | 4    | 4    | 5    | 6    | 7    | 7    | 7    | 8    |    |
|              | Kaitensushi Misaki (Kaisen Misakiko)<br>/Misakimaru Brands | Japan          | 94    | 94   | 94   | 94   | 94   | 94   | 94   | 93   | 93   | 94   | 95   | 95   |    |
|              |                                                            |                |       |      |      |      |      |      |      |      |      |      |      |      |    |
|              | Takeout Model                                              | Sushiro        | Japan | 10   | 19   | 10   | 10   | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 9  |
| Kyotaru      |                                                            | Japan          | 111   | 112  | 112  | 108  | 104  | 105  | 100  | 101  | 101  | 99   | 98   | 98   |    |
| Multi Brands |                                                            | Japan          | 25    | 25   | 25   | 25   | 24   | 23   | 23   | 23   | 21   | 20   | 20   | 20   |    |
| Other        | Other Brands                                               | —              | 22    | 21   | 21   | 21   | 20   | 20   | 20   | 21   | 21   | 20   | 19   | 18   |    |
| Total        |                                                            |                | 1119  | 1121 | 1127 | 1125 | 1122 | 1124 | 1126 | 1132 | 1137 | 1139 | 1145 | 1155 |    |

Note :

Takeout Model: "Multi Brands" includes stores that carry multiple brands, such as 「Kyotaru-Sushiro」 and 「Kyotaru-Sushiro-Jukichi.」